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Boston, January 5, 1911.

Rev. T. E. E. Shore,
33 Richmond St., West,
Toronto, Ont.

My dear Mr. Shore:

Your letter of December 30 came duly to hand.

I expect to see Mr. Williams next Monday in Boston and will speak with him regarding the matter of an acting-treasurer in Dr. Barbour's absence. I note the suggestion for a meeting of the Executive Committee in New York, January 11. I am expecting to attend the Conference of Foreign Missions Boards and will be glad to have the privilege of being present at your meeting if this is proper.

The plans for the University as worked out in London commended themselves to the members of our Board. You will know that some question was raised in their minds regarding the nature of the authority given to the Executive Committee in respect to plans for the enlargement and extension of the work of the University, particularly where such plans would require the expenditure of additional funds. I presume it is understood that the Executive Committee does not have power to commit the Boards, without previously consulting them, to additional expenditure. In the absence of any specific statement to this effect in the constitution or by laws, a clause has been added to two or three of the items to safeguard this point so far as our Board at least is concerned.

With warm personal regard.

Fraternally yours,

G. B. H.

(X)

Rev. T. E. E. Shore,
33 Richmond St. West,
Toronto, Ont.

My dear Brother:

December 14, 1910,

VOTED: That the organization of the Board of Governors of the West China Union University as provisionally effected in London in June, 1910, is noted with approval as follows: Chairman, J. F. Goucher, D. D.; Vice-Chairman, N. W. Rowell, Esq., Mr. Albert J. Crosfield; Treasurer, T. S. Barbour, D. D.; Secretaries, H. T. Hodgkin, M. D. and Rev. T. E. E. Shore; Executive Committee, Mornay Williams, T. E. E. Shore, H. T. Hodgkin, J. F. Goucher; Finance Committee, B. L. Whitman, H. W. Harris, N. W. Rowell, J. E. Laycraft, T. S. Barbour, ex officio; co-opted members, Prof. E. D. Burton, D. D. and Prof. Michael E. Sadler.

VOTED: That the action of the Conference in London favoring incorporation of the Board of Governors, appointing a special committee to make investigation of legal questions involved and providing that in case incorporation is possible necessary changes be made in the constitution be approved.

VOTED: That the action of the London Conference with a view to securing general unity and harmony in the buildings to be erected for the university and the colleges of the participating missions be approved.

That approval be given to the plan for erection of the following buildings upon a central plot with the understanding that the Executive Committee is authorized to make such modification as may be deemed advisable. (a) Central administration block, including Assembly Hall, (b) Museum, (c) Library, (d) Science Laboratories, (e) Medical building.

VOTED: That, in view of recommendation by the Conference, approval be given to the purchase of additional land for the central university lot, and that an item of \$1200 U. S. be included in the list of approved property needs with the understanding that appropriation will be made in connection with the next schedule.

VOTED: That the action of the Conference requesting the Senate of the University to prepare specific recommendations and estimates regarding the drainage system, laying out of grounds, electric lighting, water supply, general upkeep of grounds and boundary wall, and empowering the Executive Committee to take such action as may be deemed advisable is approved with the understanding that in case action is contemplated which will involve appropriation of additional funds by this Society, there will be opportunity for consideration of estimates before expenditure is incurred.

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VOTED: That the action of the Conference favoring effort to secure a man to serve as educational secretary of the West China Educational Union, and outlining the desired qualifications and the probable expenditure be approved.

VOTED: That the action of the Conference with respect to permanency in appointment of missionaries for service in the University, preparation by the Senate of a statement as to the probable needs for the next five years for teachers for university work with qualifications and of a list of teachers who may be provided by the various missions is approved, and that more specific action respecting the staff of the University be deferred pending advice from the Executive Committee of the Board of Governors.

VOTED: That the action of the Conference favoring provision for departments of Chinese Language, Literature and History, Arts, Science, Education and Economics in the university be approved.

VOTED: That the action of the Conference respecting maintenance of a Christian atmosphere in the university both in the teaching force and in the student body is noted with approval.

VOTED: That the action of the Conference requesting advice from the Senate as to plans for early establishment of a Medical Department in connection with the university, which shall be submitted to the Executive Committee with power to act is approved, with the understanding that any action involving appropriation of additional funds by this Society shall be subject to further consideration by the Board of Managers upon recommendation of the Executive Committee of the Board of Governors.

VOTED: That the action of the Conference disapproving the use of military implements of any description in physical exercises of the students of the university is noted with approval.

VOTED: That the action of the Conference requesting advice from the Senate as to plans for education of women, which shall be submitted to the Executive Committee with power to act is approved with the reservation previously noted.

VOTED: That the action of the Conference providing for appeals to the China Emergency Committee in Great Britain, the China Educational Commission in the United States and Canada and to the Arthington Trustees on behalf of the university, and providing for preparation of a general statement as to the aims and financial needs of the institution be approved.

VOTED: That the action of the Conference respecting cooperation with western Universities is noted with approval.

VOTED: That, in accordance with recommendation by the Conference, an appropriation of \$300 U. S. be made toward establishing a working capital for the institution provided similar action is taken by the other participating bodies.

VOTED: That correspondence be had with the West China Conference respecting the suggestion that in matters relating to the cooperative work of the university action may be taken by the Board of Managers directly upon advice from the Senate or the Executive Committee of the Board of Governors.

On behalf of the Board of Managers.

G. B. H.

Recording Secretary.

Boston, December 21, 1910.

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GBH/B

Boston, January 10, 1911.

Rev. Joseph Taylor,
Chengtu, West China.

My dear Mr. Taylor:

I send you notice of action recently taken by the Board of Managers respecting the University at Chengtu. You already know that the constitution as revised at the conference in London has been approved by the Board. There were, however, a large number of recommendations concerning details in the work of the institution which could not be considered until they have been somewhat carefully gone over by the subcommittee on educational work. This committee made its report to the Board at the quarterly meeting in Chicago with the result that action was taken most cordially as indicated in the notice. There was just one point which it seemed desirable to guard in connection with the powers conferred upon the Executive Committee by certain of the recommendations. We would naturally assume that any plans involving considerable expenditure of funds would be referred back to the Boards for action, but as there was no specific provision for this, our Board deemed it wise to add the clause indicating that where any appropriation of funds by the Society was involved there will be opportunity for further consideration before any action became effective.

You will be interested particularly in the last item upon the list concerning which you have already written on one or two occasions. Regarding this, I quote from my letter to Mr. Clark,

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Mr. Taylor - 2.

Secretary of the Conference. "Mr. Taylor has written once or twice of the embarrassing delay that is involved if action upon the recommendation of the Temporary Board of Management or of the Senate of the University by the Home Board must wait for an expression of advisory judgment by the mission Conference or Reference Committee, particularly when such expression must be secured by correspondence. A case in point is the request for appropriations for the work of the university for the year beginning January 1, 1911. Suggestion has been made that inasmuch as the work of the University is cooperative and involves relations with three other Boards, there might be some modification of the usual procedure which would avoid these embarrassing delays. We would be glad to have the matter taken up either by the Conference or Reference Committee in consultation with Mr. Taylor, with a view to suggestion of a solution of the problem. It seems to me that the matter of designation of men for university service and our proportion of the annual budget might well have consideration by the Conference or Reference Committee, but that a great many items which relate peculiarly to the cooperative work of the institution and which come up during the year at times when it is not practicable to secure prompt consideration by the mission body might be acted upon by the Board directly on advice from the University Senate."

One other matter you have probably noted in the action of the Conference at London, that each of the Societies was requested to furnish to the Executive Committee four copies of blue prints of its proposed college buildings. We have on file a blue print of a plan which I believe you forwarded to us prepared by Mr. Ricker in 1907. I do not know whether this was accepted by our missionaries in

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Mr. Taylor - 3.

West China or was simply a suggestion of a uniform type of building. We would be glad to know just what progress has been made in the matter of plans for our own college building and if blue prints are available, would be glad to have you send five copies to the Rooms, one for each of the other three Societies, one for the Secretary of the Executive Committee, and one to be retained here.

I want to thank you for the booklet which came a few days ago with your card. I shall appreciate the opportunity of reading it.

With warm personal regard.

Fraternally yours,

G. B. H.

Enc.

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Rev. Joseph Taylor,

Chengtou, West China.

My dear Brother:

December 14, 1910,

VOTED: That the organization of the Board of Governors of the West China Union University as provisionally effected in London in June, 1910, is noted with approval as follows: Chairman, J. F. Goucher, D. D.; Vice-Chairman, N. W. Rowell, Esq., Mr. Albert J. Crosfield; Treasurer, T. S. Barbour, D. D.; Secretaries, H. T. Hodgkin, M. D. and Rev. T. E. E. Shere; Executive Committee, Mornay Williams, T. E. E. Shore, H. T. Hodgkin, J. F. Goucher; Finance Committee, E. L. Whitman, H. W. Harris, N. W. Rowell, J. E. Laycraft, T. S. Barbour, ex officio; co-opted members, Prof. E. D. Burton, D. D. and Prof. Michael E. Sadler.

VOTED: That the action of the Conference in London favoring incorporation of the Board of Governors, appointing a special committee to make investigation of legal questions involved and providing that in case incorporation is possible necessary changes be made in the constitution be approved.

VOTED: That the action of the London Conference with a view to securing general unity and harmony in the buildings to be erected for the university and the colleges of the participating missions be approved.

That approval be given to the plan for erection of the following buildings upon a central plot with the understanding that the Executive Committee is authorized to make such modification as may be deemed advisable: (a) Central administration block, including Assembly Hall, (b) Museum, (c) Library, (d) Science Laboratories, (e) Medical building.

VOTED: That, in view of recommendation by the Conference, approval be given to the purchase of additional land for the central university lot, and that an item of \$1200 U. S. be included in the list of approved property needs with the understanding that appropriation will be made in connection with the next schedule.

VOTED: That the action of the Conference requesting the Senate of the University to prepare specific recommendations and estimates regarding the drainage system, laying out of grounds, electric lighting, water supply, general upkeep of grounds and boundary wall, and empowering the Executive Committee to take such action as may be deemed advisable is approved with the understanding that in case action is contemplated which will involve appropriation of additional funds by this Society, there will be opportunity for consideration of estimates before expenditure is incurred.

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VOTED: That the action of the Conference favoring effort to secure a man to serve as educational secretary of the West China Educational Union, and outlining the desired qualifications and the probable expenditure be approved.

VOTED: That the action of the Conference with respect to permanency in appointment of missionaries for service in the University, preparation by the Senate of a statement as to the probable needs for the nest

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VOTED: That the action of the Conference favoring effort to secure a man to serve as educational secretary of the West China Educational Union, and outlining the desired qualifications and the probable expenditure be approved.

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VOTED: That the action of the Conference disapproving the use of military implements of any description in physical exercises of the students of the university is noted with approval.

VOTED: That the action of the Conference requesting advice from the Senate as to plans for education of women, which shall be submitted to the Executive Committee with power to act is approved with the reservation previously noted.

VOTED: That the action of the Conference providing for appeals to the China Emergency Committee in Great Britain, the China Educational Commission in the United States and Canada and to the Arthington Trustees on behalf of the university, and providing for preparation of a general statement as to the aims and financial needs of the institution be approved.

VOTED: That the action of the Conference respecting cooperation with western Universities is noted with approval.

VOTED: That, in accordance with recommendation by the Conference, an appropriation of \$300 U. S. be made toward establishing a working capital for the institution provided similar action is taken by the other participating bodies.

Rev. Joseph Taylor,

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VOTED: That correspondence be had with the West China Conference respecting the suggestion that in matters relating to the cooperative work of the university action may be taken by the Board of Managers directly upon advice from the Senate or the Executive Committee of the Board of Governors.

On behalf of the Board of Managers.

G. B. H.

Recording Secretary.

Boston, December 20, 1910.

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GBH/B

Boston, January 10, 1911.

Rev. G. W. Newman, Secretary, Temporary Board of Management.,
Chengtou, West China.

My dear Mr. Newman:

I send you herewith notice of action recently taken by our Board of Managers upon the detailed recommendations of the conference in London last June. You will have received, I trust, my earlier letter with the advice of approval of the constitution.

The Board are deeply interested in all plans for the institution and gave hearty approval in general to the suggestions that have been made for development of the work.

I understand there is to be a meeting of the Executive Committee of the Board of Governors in New York this week in connection with the Conference of Foreign Missions Boards. I am in hopes that some definite arrangement may be made regarding the matter of payment of funds upon orders addressed to the treasurer of the board. Dr. Barbour's absence, as you know, has complicated the situation a little but I have no doubt some satisfactory arrangement can be made.

The last item upon the notice is one which affects our policy of mission administration. We are taking the matter up with our representatives in West China with a view to reaching an understanding that will facilitate action with regard to university interests.

With sincere regard.

Fraternally yours,

G. B. H.

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Rev. G. W. Newman,

Chengtou, West China.

My dear Brother:

December 14, 1910,

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VOTED: That correspondence be had with the West China Conference respecting the suggestion that in matters relating to the cooperative work of the university action may be taken by the Board of Managers directly upon advice from the Senate or the Executive Committee of the Board of Governors.

On behalf of the Board of Managers.

G. B. H.

Recording Secretary.

Boston, December 21, 1910.

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Law Offices
Mornay Williams,
25 Liberty Street.

Telephone connection

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New York

January 31, 1911.

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George B. Huntington, Esq.,
Ford Building,
Ashburton Place,
Boston, Mass.

My dear Mr. Huntington:--

I am in receipt of a letter from Mr. Shore containing the following resolution adopted by the joint commission of the Chentu College in London last June:

"Resolved: that the representatives of the various Boards be requested to report to the Treasurer as under:

Amount of money spent,
Amount of money in hand,
Amount of money in immediate prospect,
Amount of money required by them.

1. Property,
2. College buildings,
3. Residences,
4. Staff,
5. Equipment,
6. Union buildings."

Mr. Shore sends a copy of the statement furnished by Dr. Hodgkin for the Friends' Foreign Mission Association, apparently in compliance with this resolution, of which I also enclose you a copy. Can you furnish me with a statement as far as our Board is concerned?

If you will also let me know what, if anything, I ought to do as Dr. Barbour's substitute, I will be glad to attend to it. I am planning to be present at the meeting

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G. B. H.-----2.

of the Board of Managers on February 13th.

Sincerely yours,

Morgan Williams

(Enclosure)

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GBH/B

Boston, February 2, 1911.

Rev. T. E. E. Shore,
33 Richmond Street, West,
Toronto, Ontario, Canada.

My dear Mr. Shore:

Your letters of January 25 and 26 are at hand. I am sorry for the delay in sending you the correspondence and the minutes of the Conference held in New York in September, 1908. I am now sending under separate cover two copies of the minutes and accompanying documents and of the correspondence. As you can see, the volume of material will suggest one reason for the delay. We have been very greatly crowded during these recent weeks in preparation of our budget for the new year which had to be ready for presentation to the Finance Committee of our Northern Baptist Convention in January.

It has been a little difficult in some cases to distinguish between the correspondence which came to me as Secretary of the New York Conference and that which I had on behalf of our own Society. I have endeavored to include everything that seemed definitely to relate to the cooperative action of the Boards. I have assumed that both you and Dr. Hodgkin have copies of the minutes of the Temporary Board of Management in West China and have not included these in the material I am sending. If you note

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Mr. Shore - 2.

any omissions, please advise me and I will do what I can to supply them.

Dr. Barbour, as you know, is in India and will not return until next May. I will, however, go over the draft of the pamphlet prepared by Dr. Hodgkin and report to you any suggestions.

With warmest regards.

Fraternally yours,

G. B. H.

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GBH/B

Boston, February 6, 1911.

Mornay Williams, Esq.,
25 Liberty Street,
New York, N. Y.

My dear Mr. Williams:

I am now able to write you a little more fully in reply to your letter of January 31 as to the financial statement for the West China Union University. I am enclosing a copy of a statement which I prepared and which I believe covers all appropriations to date and needs so far as known.

There is one matter I think in connection with the work of the treasurer that calls for early attention. Each of the four participating Boards last year made an appropriation of \$200 U.S. for the purchase of apparatus and other equipment for the University. These appropriations were reported to the Secretary of the Temporary Board of Management on the field and I received a short time since a letter from the Treasurer of the Board, a copy of which I enclose. I also received from a firm in Birmingham, England, a letter regarding the same item to which Mr. Newmann's letter refers. Some arrangement evidently ought to be made for payment of the bill in order that the apparatus may be sent to the field without further delay.

I have talked with the Treasury Department and it seems to us that it would be desirable for our Treasurer to open an account as Treasurer of the Board of Governors, keeping the account entirely separate from our own bookkeeping. Any funds deposited with Dr.

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Mr. Williams - 2.

Barbour as Treasurer could be credited to this account and any payments made by him should be debited to it, the actual cash being handled by our Treasurer. It seems to me it would be well to ask each of the Societies interested whether they desired to remit the appropriation of \$200 made for apparatus or a sufficient part of it at least to meet their share of the bill which is now presented to you as acting Treasurer. It could then be deposited with Mr. Perkins on the special account and the remittance could be made to Harris & Company. If any other plan suggests itself to you as more desirable, I would be glad, to confer with you about it.

With sincere regard.

Fraternally yours,

J. B. H.

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Telegrams: "ENHEARTEN, LONDON."

Telephone: 9379 CENTRAL.

ABST'D.

FRIENDS' FOREIGN MISSION ASSOCIATION.

Z1. Fields of Work:
INDIA, MADAGASCAR,
SYRIA, CHINA,
CEYLON.
Secretary:
HENRY T. HODGKIN, M.A., M.B.

15, Devonshire Street, Bishopsgate,

1085

LONDON, E.C.

February 11th, 1911.

The Rev. G.B. Huntington,
American Baptist Foreign Mission Society,
Ford Buildings,
Boston. Mass.

Dear Mr Huntington,

I am afraid that your letter of January 5th has lain unanswered some time, for which I am sorry.

I am glad to have the Minutes registering the action of your Board in regard to the West China Union University. Our Board has not passed such detailed Minutes, but you may take it that the Minutes which I sent you are intended to cover all the points which you raise. Our Board would, of course, entirely agree with yours in regard to the financial question. Any moneys which are required for the West China Union University will have to be voted first by the Board of Governors, and then by each of the contributing Organizations; that is, so far as they are funds drawn from those Organizations. I hope that before long we may be able to raise a large sum of money independently of the Organizations participating, and this will, of course, put the Board of Governors in a much stronger position in dealing with the development of the University.

I wonder if anything has yet been done in regard to approaching the China Educational Commission of the United States & Canada, with reference to the needs of the University.

I see by the Minutes of the Executive Committee, just to hand, that you were present, and I gather that you had a useful meeting. We have not heard anything yet in regard to the action of our Committee of Missionaries in reference to the question of Treasurership, but I will let you know as soon as I hear from them.

I am expecting to leave for the Levant on the 8th March, and so my correspondence may be somewhat delayed while I am away.

I have just forwarded prints of the proposed College of the F.F.M.A. and shall be glad to know of they have the approval of Mr Mornay Williams as your representative on the Executive. Copies are also being sent

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Friends' Foreign Mission Association.

February 11th, 1911.

The Rev. G.B. Huntington,
Boston.

to the Field so that they may be submitted, as suggested by the
Executive Committee, to the Senate, without delay.

With kind regards,

I am,

Yours very sincerely,

Henry T. Hodgkin.

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ABST'D.

3/8/11 M. Williams

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(F)

Boston, March 8, 1911

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My dear Mr. Williams:

Your favor of ^{March} March 4 came duly to hand. Regarding the bill for the apparatus for the West China Union University, I would say that it seems to me that it ought to be paid from the funds already deposited with Mr. Perkins for the Board of Governors. In addition to the \$500 which you have transmitted, an appropriation of \$300 by our Board has been placed to the credit of this amount, making a total of \$800. There should be something also from the American Methodists, but I believe nothing has been received as yet from them. If you wish to write a letter to Philip Harris & Company and send it to me or to Mr. Perkins, Mr. Perkins could secure the draft and make the remittance from here or return the same to you for mailing if you prefer.

I understand from Mr. Albee that you have been corresponding with the other members of the special committee regarding the matter of the minutes of the Board of Managers and of the monthly bulletin. It seems to me that while the minutes would not take the place of the bulletin, it would be a serious question whether the expense of printing such a bulletin monthly in addition to the sending out of the minutes would be justified. It has occurred to me that as a compromise we might issue a quarterly bulletin which would not be of so confidential a character and which might have a much

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wider circulation, going perhaps to the missionaries and to the Baptist papers, etc., as well as to the Board of Managers and the General Committee. I have made some investigations and as near as we can figure it would take three or four days' time for one of the helpers to reproduce and send out the minutes after each meeting. It could be done without adding a helper for that special purpose, but we could only tell by trying whether it could be done without any addition to the office staff. The average space occupied by the minutes of a single meeting is about twenty legal pages.

I am sorry you are not to be at Rochester for we shall have to have a meeting of Section II for conference with Mr. Stahlbrand and for some other matters probably.

Very sincerely yours,

G. B. H.

Mornay Williams, Esq.,

25 Liberty Street,

New York, N. Y.

P. S. Is your recommendation on the minutes to be presented at the Rochester meeting? It would be an advantage, of course, if the full Board could pass on the question.

G. B. H.

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File 13

Telegrams: "ENHEARTEN, LONDON."

Telephone: 9379 CENTRAL.

FRIENDS' FOREIGN MISSION ASSOCIATION.

APST'D

Fields of Work:

INDIA, MADAGASCAR,
SYRIA, CHINA,
CEYLON.

Secretary:

HENRY T. HODGKIN, M.A., M.B.

15, Devonshire Street, Bishopsgate,
LONDON, E.C.

1085

May 18th, 1911.

The Rev. G.B. Huntington,
American Baptist Foreign Missionary Society,
Ford Buildings,
Boston.

Dear Mr Huntington,

As Mr Davidson, who expects to have the oversight of the erection of our College in connection with the Chengtu University, will be returning to China at the end of the year, we are anxious to know whether the Plans sent you on February 11th harmonise sufficiently with those prepared on your side, for us to go ahead with details.

Mr R.J.Davidson is very anxious to consult the Architect who prepared the plans, and to go into many details with him in connection with them. This will be impossible unless we hear pretty speedily from the Bodies on your side of the water.

I should be much obliged if you could let me have a line at your early convenience, stating what is the actual position of affairs.

I am sending a copy of this letter to Mr T.E.Egerton Shore and Dr Stuntz.

Yours sincerely,

Richard H. Smith

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